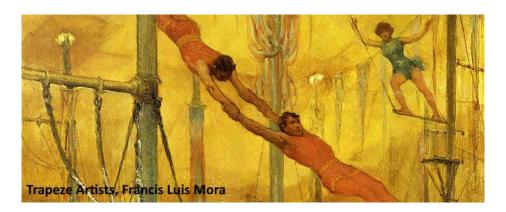
The Skorina Letter

Retained Executive Search

Our clients: visionary families, transformative nonprofits, Wall Street trailblazers
Our vision: build investment preeminence, create opportunity, enrich lives
Our work: provide talent, access, relationships, and insights



OCIO update, Summer 2023: Holding On

The best way to predict the future is to create it. — Unknown

Our summer 2023 Outsourced Chief Investment Officer (OCIO) update features 104 firms, each with a designated contact individual and helpful hints to reach them: name, title, email, and phone number. It's the most comprehensive, accurate, and accessible available.

Our goal is to help families and institutions locate, review, and connect with full-service discretionary outsource investment managers. As Henry Kissinger supposedly <u>quipped</u> when pondering a question on European leadership, "If you want to speak with Europe who do you call?"

The companies on our list care deeply about their customers. Our directory makes it easy for prospective clients to reach them.

Holding On

For the year ending December 31st, 2022, OCIO providers managed to hold the line against volatile financial markets and investment headwinds, our new era of uncertainty writes McKinsey.

Despite the Nasdaq losing a third of its value, <u>33%</u>, the Russell 3000 down by <u>20.48%</u>, the S&P 500 off 20%, and the Dow shedding 9%, total outsourced assets on our list dipped a tenable 9.5%, or \$356 billion to \$3.4 trillion.

It's not all *Sturm und Drang*, however, both Cerulli Associates' OCIO Survey 2022 and Capgemini's Wealth Management Top Trends 2023 expect healthy demand for OCIO services in the years to come.

According to Capgemini, "The growing complexity of assets, the necessity to adjust to volatile markets and uncertainties, access to experts, and shrinking investment management costs will heighten the profile of OCIOs."

This is a common refrain from clients and contacts. It's expensive to support an institutional grade full-service asset management platform and it will only get worse. Costs are climbing for infrastructure, cybersecurity, regulatory audits and compliance, and access to liquid and alternative products and managers.

Given these challenges, there are only three ways most wealth and institutional money managers will grow — buy, sell, or merge.

This is just as true, by the way, for RIAs, which explains why so many are snuggling up to better resourced competitors. Echelon Partners 2022 RIA M&A Deal Report tracked 340 announced transactions in 2022 alone, the tenth straight year of record acquisitions.

The Gang of Eight

At year end 2022 eight firms – Mercer, BlackRock, Russell Investments, Goldman Sachs, SEI, AON, SSGA, and WTW – managed about 52% of the total AUM on our list. These eight providers with their size and resources dominate the largest segment, corporate pensions.

But the corporate defined benefit business is a land unto its own, actuarial, regulated, and liability driven, with big-ticket AUM on offer, \$1.78 trillion among the top 100 US plans. In 2022, for example, BlackRock added \$56 billion worth of new business from just two accounts, the \$14 billion General Dynamics pension and the \$42 billion Teamsters Central States Pension Fund.

Eight largest OCIOs by AUM

Firm	OCIO assets Dec31, 2022	Percent +/-	Dollar +/-	OCIO assets Dec31, 2021
Mercer	\$344.9 bn	-16.9%	-\$70.1 bn	\$415.0 bn
BlackRock	\$307.0 bn	1.99%	\$6.0 bn	\$301.0 bn
Russell Investments	\$236.8 bn	-15.5%	-\$43.4 bn	\$280.2 bn
Goldman Sachs	\$207.6 bn	-13.1%	-\$31.4 bn	\$239.0 bn
SEI Institutional Group	\$203.8 bn	-14.5%	-\$34.7 bn	\$238.5 bn
Willis Towers Watson	\$163.0 bn	-12.7%	-\$23.8 bn	\$186.8 bn
AON Hewitt	\$148.7 bn	-32.6%	-\$72.0 bn	\$220.7 bn
SSGA	\$146.2 bn -23.8% -\$45.6 bn		\$191.8 bn	
-	\$1,758 Tn	-15.2%	-\$315 bn	\$2.073 Tn

Source: Charles Skorina & Company

Promise-driven Investing

Unlike liability driven corporate plans which focus on funding levels and cost reduction, portfolio allocations in the ultra-high-net-worth and nonprofit segments reflect the goals, aspirations, lifestyle preferences, and time and risk tolerances of individuals and mission-based institutions.

Jon Hirtle, executive chairman of Hirtle Callaghan, who pioneered the concept of an independent investment office managing family and institutional money – "the OCIO model" – <u>describes</u> the stewardship of client wealth as "promise-driven" investing.

When we ask our clients which risk matters most, they almost always place "mission failure" at the top of the list. Serious investors care deeply about keeping their promises.

We promise our families that we will continue to live in a certain way, we promise to support the causes we care for and often we promise to help provide for our children and grandchildren. In an institutional setting, we promise to support current needs as well as the needs of our community's future.

Those promises can be tallied up to calculate a "required return." Achieve that required return and we can fulfill our promises; fail to achieve it and we are likely to disappoint the people and causes we love.

The OCIO option, a complete package

As a search-committee chairman remarked to me a while back, there are very few Tom Bradys or Patrick Mahomes to be had among endowment and foundation chief investment officers. The accomplished stars and no-brainer candidates are mostly immovable.

Talent is still available, but you must look deeper and harder and move down to next-generation leaders who don't have the long track-records that reassure nervous, risk-adverse boards.

OCIO firms offer the proven performance of those unobtainable superstars at a reasonable price. And they can replicate the entire investment office with the process and structure to cope with the complexity of modern portfolios and mounting operational and regulatory burdens.

Investors have had quite a ride the last few years. With Covid and a market crash in 2020, stimulus frenzy and valuation-highs in 2021, a war in Ukraine and skyrocketing rates in 2022, is it any wonder so many families and institutions are looking for full-service professional investment support?

Most nonprofits and families just don't have the time or resources to build competitive and secure internal capabilities, the OCIO option is an effective alternative.

Our latest OCIO Company Directory

OCIO firms manage predominantly, but not exclusively, institutional assets, while RIAs manage mostly high net worth money with some institutional funds in the mix, so we have included a few RIAs.

If you are not on our list and feel you should be, send us a note. We're happy to add you.

(download OCIO Directory as PDF)

Outsource Chief Investment Officer (OCIO) Directory, Summer 2023

Charles Skorina & Company

http://www.charlesskorina.com skorina@charlesskorina.com
Office: 520-529-5677

(AUM as of December 31, 2022, unless otherwise noted)

1. Acansa Investment Management Group, Tyson's Corner, VA

\$750mm Total

Mary L. Cahill, CEO & CIO

mcahill@acansa-inv.com

(703) 639-1888

2. Agility, Denver, CO

\$13.8bn discretionary assets

Chris Bittman, Partner

cbittman@agilitycio.com

(303) 813-7910

3. Alan Biller and Associates, Menlo Park, CA

\$72.4bn discretionary assets

\$132.1bn total

Alan D. Biller, Chairman

Jennifer Newell, CEO

info@alanbiller.com

(650) 328-7283

4. Alesco Advisors, Pittsford, NY

\$4.3bn discretionary assets

\$5.1bn total

Todd D. Green, Principal, Business Development & Client Service

TGreen@alescoadvisors.com

(585) 749-0357

5. Angeles Investment Advisors, Santa Monica, CA

\$6.2bn discretionary assets

\$37.8bn total

Garry Duncan, Managing Director, Head of Client Development gduncan@angelesinvestments.com (310) 857-5825 6. AON, Chicago, IL \$148.7bn Global discretionary assets \$3.79 trillion global advisory Ed Bardowski, Partner & Registered Principal

ed.bardowski@aon.com

(484) 941-1409

7. Appomattox Advisory, New York, NY

\$1.4bn discretionary, non-discretionary& committed capital

Susan Webb, Founder, CEO & CIO

Drianne Benner, Managing Director

dbenner@appomattox.com

(212) 895-3012

8. Arnerich Massena, Portland, OR

\$1.1bn discretionary assets

\$2.1bn total

Ryland Moore, Managing Principal, Business Development, Investment Advisor

rmoore@am-a.com

(971) 263-7860 dir

(503) 239-0475 x147

9. Artemis Wealth Advisors, New York, NY

\$1.32bn discretionary assets

\$1.6bn total

Peter M. Rup, Founder & CIO

prup@artemiswa.com

Ron Zdrojeski, Director Business Development

(212) 838-9000

10. Asset Consulting Group, St. Louis, MO

\$508mm discretionary assets

\$173bn total

George A Tarlas, Senior Managing Director

george.tarlas@acgnet.com

(314) 862-4848

11. Asset Strategy Consultants, Baltimore, MD

\$2bn discretionary assets

Andrew W. Conner, CIO

conner@assetstrategyconsultants.com

Juan Buendia, Senior Client Advisor buendia@assetstrategyconsultants.com (410) 528-8282

12. Ballentine Partners, Waltham, MA

\$9.8bn discretionary assets (3-31-21)

\$21bn total

Jayson DeAngelis, Partner

jdeangelis@ballentinepartners.com

(781) 314-1316

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13. Bank of America, New York, NY

\$71bn Institutional discretionary assets

\$1.4trillion total managed assets

Bernard Reidy, Managing Director, National

Endowment and Foundations Executive

bernard.reidy@bofa.com

(203) 571-5341

14. BBR Partners, New York, NY

\$22bn discretionary assets

\$24bn total

Todd Whitenack, Co-Managing Partner

twhitenack@bbrpartners.com

(212) 313-9875

15. BlackRock, New York, NY

\$307bn Global discretionary asset

Jeff Saef, MD, Head of Americas Portfolio Solutions within Multi-Asset Strategies & Solutions (MASS)

jeffrey.saef@blackrock.com

(609) 282-8950

16. Blue Edge Capital, Richmond, VA

\$500mm discretionary assets

\$550mm total

Peter H. Bowles, Managing Director

pbowles@blueedgecap.com

(804) 673-7404

17. BNY Mellon Investor Solutions, New York, NY

\$9.5bn discretionary assets

\$27.1bn total

Camille Alexander, Head of Global Sales & Distribution camille.alexander@bnymellon.com

(202) 624-7962

18. Brockenbrough, Richmond, VA

\$1.5bn OCIO discretionary assets

\$3.8bn total

Wesley Carroccio, Managing Director, Strategic

Initiativeswcarroccio@brockenbroughinc.com

(610) 659-9168

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19. Brown Advisory, Baltimore, MD

\$5.5bn OCIO discretionary assets

\$12bn Total discretionary assets AUM

Brigid Peterson, Head Endowment & Foundations

bpeterson@brownadvisory.com

(410) 537-5379

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20. Brown Brothers Harriman, New York, NY

\$56.2bn Total discretionary assets

Tom Davis, Managing Director

thomas.davis@bbh.com

(212) 493-8699

21. Callan, San Francisco, CA

\$35bn discretionary assets

\$3.2 trillion advisory

James A. Callahan, President

callahan@callan.com

(415) 974-5060

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22. Cambridge Associates, Boston, MA

\$63.7bn discretionary assets

\$548.1bn advisory

Deirdre Nectow, Managing Director

dnectow@cambridgeassociates.com

(617) 457-1781

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23. Canterbury Consulting, Newport Beach, CA

\$2.4bn discretionary assets

\$28.6bn advisory

Robinson (Bob) Cluck, Chairman

bcluck@canterburyconsulting.com

(949) 718-2229

Poorvi Parekh, Director OCIO

pparekh@canterburyconsulting.com

(949) 718-2224

24. Capricorn Investment Group, New York, NY \$5.5bn discretionary assets \$9bn total Kunle Apampa, Head of Client Advisory & Partnerships kapampa@capricornllc.com (646) 289-3031 25. Captrust, Raleigh, NC \$126bn discretionary assets \$620bn advisory Greg Middleton, Senior Director Marketing greg.middleton@captrust.com (919) 278-9814 26. Cerity Partners, W. Conshohocken, PA \$63bn discretionary assets Mimi Drake, Partner, Co-Market Leader mdrake@ceritypartners.com (610) 834-5873 Bill Curran, Partner bcurran@ceritypartners.com (610) 940-5331 _____ 27. Clearbrook Global Advisors, New York, NY \$1.7bn discretionary assets \$12bn advisory Elliott Wislar, CEO ewislar@clrbrk.com Gregg Sibert, Chief Marketing Officer gsibert@clrbrk.com (212) 683-6686 28. Commonfund, Wilton, CT \$11.7bn discretionary OCIO assets \$25.3bn total AUM Mark Anson, President, CEO & CIO Tim Yates, President, CEO & OCIO tim.yates@commonfund.org (203) 563-5238 29. CornerCap Institutional, Atlanta, GA

\$1.1bn discretionary assets

Derek Tubbs, VP Institutional Development

dtubbs@cornercap.com

(404) 870-0700
30. Cornerstone Advisors AM, Bethlehem, PA \$3.3bn discretionary assets \$6.6bn total J.P. Cavaliere, Senior Consultant jcavaliere@cornerstone-companies.com (610) 694-0900 (o) (484) 941-2685 (c)
31. CornerStone Partners, Charlottesville, VA \$10.24bn discretionary assets \$11.6bn total Mike Pagliaro, Director mpagliaro@cstonellc.com (610) 290-6660
32. Crewcial Partners, New York, NY \$1.1bn discretionary assets (3-31-21) \$36bn advisory Charlie Georgalas, Managing Director ccg@crewcialpartners.com (212) 218-4900
33. Disciplina, Nashville, TN \$1.9bn discretionary assets (2-28-23) Matthew W. Wright, President & CIO <u>mww@disciplina.com</u> (615) 490-6002
34. Edgehill Endowment Partners, New Haven, CT \$2.0bn discretionary assets Nina F. Scherago, Co-Founder and Managing Partner n.scherago@edgehillendowment.com Jason Raiti, Partner j.raiti@edgehillendowment.com Christin Sandweiss, Director Client Service c.sandweiss@edgehillendowment.com (203) 654-3553
35. Evoke Advisors, Los Angeles, CA \$10bn discretionary assets \$25bn advisory Damien Bisserier, Managing Partner, Co-CIO dbisserier@evokeadvisors.com

(424) 283-3802

36. FEG Investment Advisors, Cincinnati, OH

\$10.1bn discretionary assets

\$72.5bn advisory

Rebecca (Becky) S. Wood, President & CEO

bwood@feg.com

Devinne Verst, VP Institutional Sales

dverst@feg.com

(513) 827-3204

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37. Fidelity Institutional, Boston, MA

\$17bn OCIO Advisory Solutions

Eric Lussen, SVP, Business Development

eric.lussen@fmr.com

O: (312) 343-4408

Danielle M.G. Frissell, SVP, Endowments & Foundations

danielle.frissell@fmr.com

O: (401) 292-3452

38. Fiduciary Trust International, New York, NY

\$8.1bn discretionary assets

\$32bn total

Ronald Sanchez, CIO

rsanchez@ftci.com

Kate Huntington, Head of Advisory Solutions Group

kate.huntington@ftci.com

(877) 384-1111

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39. Fiduciary Wealth Partners, Boston, MA

\$1.3bn discretionary assets

\$1.8bn total AUM and AUA

Preston McSwain, Managing Partner

preston@fwp.partners

(617) 602-1901

40. Fiducient Advisors, Chicago, IL

\$16.9bn discretionary assets

\$225.1bn advisory

Robert (Bob) DiMeo, CEO

bdimeo@fiducient.com

Mike Chase, Partner & Head of Endowments, Foundations, OCIO

mchase@fiducient.com

Matt Porter, Partner & Senior Consultant, Endowments, Foundations

Investment Advisors

mporter@fiducient.com (800) 260-5445 41. F.L. Putnam Investment Management Company, Wellesley, MA \$4.5bn discretionary assets \$6.3bn total Chris McVey, Director of Business Development cmcvey@flputnam.com (781) 591-8265 42. Gallagher Fiduciary Advisors, Washington, DC \$5.41bn discretionary assets \$63.85bn advisorv Michael Johnson, President michael w johnson@ajg.com Phil Fabrizio, Area Director (202) 898-2270 43. Gerber Taylor, Memphis, TN \$6.6bn discretionary assets \$6.0bn advisorv Charles Gerber, President cgerber@gerbertaylor.com Matthew Kinnear, Client Development mkinnear@gerbertavlor.com (901) 526-9750 44. Glenmede, Philadelphia, PA \$10.2bn Tax-exempt OCIO assets \$40.5bn total Adam M. Conish, Director of Endowment & Foundation Management adam.conish@glenmede.com (215) 419-6676 45. Global Endowment Management, Charlotte, NC \$11bn discretionary assets Stephanie Lynch, Partner slynch@globalendowment.com (704) 333-8282 Matt Bank, Partner mbank@globalendowment.com (704) 370-1686

46. Global Strategic Investment Solutions, Scottsdale, AZ

\$1.2bn discretionary assets

Don Callaghan, Managing Partner dcallaghan@gsisus.com (215) 919-3116 47. Goldman Sachs, New York, NY \$207.6bn discretionary assets \$2.5 trillion total **Timothy Braude, Managing Director** timothy.braude@gs.com (917) 343-2138 48. Hall Capital Partners, San Francisco, CA \$15.4bn discretionary assets \$40.1bn total Simon Krinsky, Managing Partner skrinsky@hallcapital.com (212) 407-0707 Krista Smith, Business Development Associate ksmith@hallcapital.com (415) 277-2624 49. Harpswell Capital Advisors, New Gloucester, ME \$430mm discretionary assets \$500mm advisory Jack Moore, CFA. CIO small endowments (\$8-\$80mm) Vanessa M. Bryant. COO Jpm@harpswelladvisors.com Vmb@harpswelladvisors.com (877) **HARP-CAP** 50. Highland Associates, Birmingham, AL \$13.6bn discretionary assets \$13.bn AUA **\$26.6bn** total Trey Echols, CEO Courtney Crane, Marketing & Sales Development Partner ccrane@harbert.net (205) 939-8308 51. Hirtle Callaghan, W. Conshohocken, PA \$19.6bn discretionary assets Erica Evans, Head Client Engagement eevans@hirtlecallaghan.com (610) 943-4100

52. Holt CIO, Fort Worth, TX \$375mm Total Robert M. Holt, Jr., Managing Partner rholt@holtcap.com (817) 877-1430 53. ICG Advisors, Los Angeles, CA \$6.65bn Total assets J. Jeffrey Assaf, Sr. Managing Director & CIO jassaf@icgadvisors.com (424) 270-8900 -----54. Investure, Charlottesville, VA \$14bn discretionary assets \$17bn Total **Bruce Miller, CEO** bmiller@investure.com Puja Seam, COO pseam@investure.com (434) 220-0280 _____ 55. Jasper Ridge Partners, Menlo Park, CA \$32.2bn discretionary assets 9-30-22 Cori Duncan, CEO & Managing Partner cduncan@jasperridge.com (650) 494-4831 56. J.P. Morgan Asset & Wealth Management, New York, NY \$130.2bn OCIO discretionary assets \$2.8 trillion total Monica Issar, Global Head Multi-Asset & Portfolio Solutions monica.issar@ipmorgan.com (212) 464-2852 57. Lazard Family Office Partners, New York, NY \$8bn Total Casey D. Whalen, Head and Chief Investment Officer casey.whalen@lazard.com (212) 488-5485 58. LCG Associates, Atlanta, GA \$1.6bn discretionary assets \$106bn advisory

Ed Johnson, President & CEO

ejohnson@lcgassociates.com (770) 644-0100 59. Makena, Menlo Park, CA \$20bn discretionary assets Joseph Magher, Managing Director jmagher@makenacap.com (650) 926-1339 60. Marquette Associates, Chicago, IL \$14.1bn discretionary assets \$337.5bn advisory Brian Wrubel, President & CEO bwrubel@marquetteassociates.com Patrick McDowell, SVP, OCIO Services pmcdowell@marquetteassociates.com (312) 527-5500 61. Meketa Investment Group, San Diego, CA \$24bn discretionary assets \$1.6 trillion advisory Lisa Rubin, Director Marketing lrubin@meketa.com (760) 795-3450 62. Mercer, New York, NY \$344.9bn global discretionary \$16.2trillion advisory Rich Joseph, US Wealth Distribution Leader rich.joseph@mercer.com (617) 747-9540 63. Mill Creek Capital Advisors, Conshohocken, PA \$9.0bn discretionary assets \$9.5bn total Josh Gross, CEO igross@millcreekcap.com (610) 941-7714 64. Miller Investment Management, West Conshohocken, PA

\$1.7bn discretionary assets

\$3.4bn non-discretion

\$5.1bn total

Timothy P. Letter, Managing Director, business development tletter@millerinv.com

(610) 834-9820 x136

65. Morgan Creek Capital Management, Chapel Hill, NC

\$2.3bn discretionary assets

Mark Yusko, CEO & CIO

myusko@morgancreekcap.com

(919) 933-4004

pclark@morgancreekcap.com

66. Morgan Stanley OCIO/Graystone Consulting, New York, NY

\$66.7bn OCIO discretionary assets

General OCIO Inquiries

msocio@morganstanley.com

(212) 296-7735

Tom Williams, Managing Director, Head of OCIO Investments

tom.williams@morganstanley.com

(212) 296-6960

Robert Mandel, Managing Director, Head of Graystone

Business & Team Development

robert.j.mandel@morganstanley.com

(914) 225-5420

67. Multilateral Endowment Management Co.,

"MEMCO," Edmond, OK

\$1.2bn discretionary assets

\$2.5 total

Ryan Harms, CIO

rharms@memco-invest.com

(405) 334-6588

Ashley Roche COO & General Counsel

aroche@memco-invest.com

405-714-7827

68. Natixis Investment Managers Solutions, Boston, MA

\$5.17bn OCIO discretionary assets

\$1.1 trillion total firm AUM

Devin Griffin, VP Consultant Relations

devin.griffin@natixis.com

(617) 449-2633

69. NEPC, Boston, MA

\$59.8bn discretionary assets

\$1.3 trillion total

Steve F. Charlton, Director Consulting Services

scharlton@nepc.com

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70. Northern Trust, Chicago, IL

\$87.3bn OCIO discretionary assets

\$46.7bn advisory

\$1.2 total managed assets

Lyndsay Ferencak, Director Senior OCIO Specialist

LRF4@ntrs.com

(312) 444-3297

Darius Gill, National Practice Director

DAG9@ntrs.com

(312) 444-7153

71. Pacific Portfolio Consulting, Seattle, WA

\$4.5bn Total

Larry Hood, Founder & CEO

larry@pacific-portfolio.com

Kevin O'Connor, Partner, Senior Retirement Program Advisor

koconnor@pacific-portfolio.com

(206) 623-6641 phone

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72. Partners Capital Investment Group, Boston & London

\$48bn Total

Leslie (Ahlstrand) Fitzgerald, Managing Director

leslie.ahlstrand@partners-cap.com

(617) 778-7046

Cathleen Lawless, Business Development Senior Associate

cathleen.lawless@partners-cap.com

(617) 292-1936

73. Permanens Capital, New York, NY

\$4.2bn discretionary assets

John Regan, Founding Partner

jr@permcap.com

(212) 993-7466

Connor Carew, Partner

connor@permcap.com

(212) 993-7449

74. PFM Asset Management, Philadelphia, PA

\$16.9bn discretionary assets

\$202.4bn Total

Jim Link, Managing Director

linkj@pfmam.com

John Spagnola, Managing Director

spagnolaj@pfmam.com (215) 557-1222 75. Pivotal Advisors, New York, NY \$400mm discretionary assets Tiffany McGhee, CEO & CIO tiffany@pivotal-advisors.com (646) 535-1097 76. PNC Bank, Philadelphia, PA \$67.7bn discretionary assets Chris McGoldrick, Managing Director OCIO & Retirement Solutions chris.mcgoldrick@pnc.com (215) 585-1244 77. Prime Buchholz & Associates, Portsmouth, NH \$3.5bn discretionary assets \$65bn advisorv William F. McCarron, President bmc@primebuchholz.com (603) 433-1143 78. Principal Asset Management, Des Moines, IA \$23.1bn OCIO discretionary assets \$465bn total AUM Dan Oldani, Managing Director, OCIO oldani.daniel@principal.com (210) 365-3906 79. Prodigy Asset Management, Omaha, NE \$3.4bn discretionary assets Arnaldo Ovalles, Partner arnaldo.ovalles@prodigyllc.com (402) 502-3231 80. Regions Asset Management, Birmingham, AL \$49.8.4bn discretionary assets S. Alan McKnight, Jr., CIO alan.mcknight@regions.com (917) 822-3412

81. RiskBridge Advisors, New Canaan, CT \$450mm discretionary assets

\$50bn advisory

Christopher A. Reynolds, Director Institutional Sales creynolds@riskbridgeadvisors.com (770) 299-3832 82. RockCreek, Washington, D.C. \$3.6bn discretionary assets \$16bn total Afsaneh Beschloss, President and CEO Alifia Doriwala, Co-CIO for OCIO clientservices@therockcreekgroup.com (202) 331-3400 83. Russell Investments, Seattle, WA \$236.8bn discretionary assets Charlie Shaffer, Global Head of Distribution chsaffer@russellinvestments.com (646) 334-9492 Rob Cittadini, Global COO of Distribution rcittadini@russellinvestments.com (206) 505-2876 84. SEI Institutional Group, Oaks, PA \$203.8bn discretionary assets Michael Cagnina, SVP, Managing Director mcagnina@seic.com (610) 676-1496 85. Sellwood Consulting, Portland, OR \$1.1mm discretionary assets 9-30-22 \$7.5bn total Ashlee Moehring, Consultant, Principal ashleemoehring@sellwoodconsulting.com (503) 596-2880 86. Seven Bridges Advisors, New York, NY \$5.5bn Total Ram Lee, Partner & CIO ramlee@sevenbridgesadvisors.com (212) 490-6320 87. Silvercrest Asset Management, New York, NY \$20.9bn discretionary assets **\$28.9bn total**

Chris Long, Director Endowment & Foundation Investment Solutions clong@silvercrestgroup.com

(212) 649-0697	
88. Spider Management Com	
\$5.8bn discretionary assets	
William H. McLean, President and	CIO
wmclean2@richmond.edu	
Rebecca Fender, Director of Invest	or Relations
rfender@richmond.edu	
(804) 289-6902	
90 State Street Clobal Advise	ong Doston MA
89. State Street Global Adviso \$146.2bn discretionary assets	JI S, BOSTOII, MA
Jack Serhant, VP, Investment Solu	tions Group
Jack_Serhant@ssga.com	Hons Group
(617) 664-4599	
Robert_Spencer@ssga.com, Head of	portfolio solutions
(617)664-9489	-
90. Strategic Investment Grou	up, Arlington, VA
\$25.5bn discretionary assets	
\$25.9bn total AUM	
Nikki Kraus, President & Chief Cl	ient Officer
nkraus@strategicgroup.com	
(703) 243-4433	
91. Summit Rock Advisors, No	ew York NY
\$18.6bn discretionary assets (avg. of	
David Dechman, CEO & co-Found	, , , , , , , , , , , , , , , , , , ,
david.dechman@summit-rock.com	
(212) 993-7150	
0	
92. Syntrinsic Investment Cou	ansel, Denver, CO
\$1.6bn discretionary assets \$2.2bn total	
Jim Brauer, Managing Director	
jim.brauer@syntrinsic.com	
(303) 518-6370	
93. The Colony Group, New Yo	ork, NY
\$2.2bn discretionary assets	•
\$19.4 total	
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Andrew W. Vogelstein, President, Institutional Advisory Practice Sarah Withers, Associate Director

swithers@thecolonygroup.com

(646) 292-1272

94. The Family Office at Synovus, Columbus, GA \$7.5bn discretionary assets \$10 AUA Katherine Dunlevie, President & CEO katherinedunlevie@synovus.com (706) 641-3997 Mike Sluder, CIO michaelsluder@synovus.com (706) 644-2063 95. TIFF Investment Management, Radnor, PA \$8bn discretionary assets Kane Brenan, CEO Rob Zion, COO Jerrol Charles, Director of Business Development icharles@tiff.org (917) 501-0241 96. Truist Bank, Atlanta, GA \$14bn discretionary assets Stephen Yarbrough, Foundations & Endowments Specialty Practice Stephen.yarbrough@truist.com 404-788-4401 97. UBS AG, Chicago, IL \$16.1bn OCIO discretionary assets Mohammad Ahmad, Head, Business Development mohammad.ahmad@ubs.com 41 79 629 48 29 Waiting for a post-merger update _____ 98. Vanguard, Malvern, PA \$59bn discretionary assets Daniel W. Newhall, Principal, Institutional Investor Group daniel w newhall@vanguard.com (610) 669-1596 99. VELA Investment Management, New Albany, OH \$346mm discretionary assets Ric Dillon, Co-Founder & CEO rdillon@vela-im.com (614) 323-6916 100. Verger Capital Management, Winston-Salem, NC

\$2.4bn discretionary assets Patrick Decker, Managing Director pdecker@vergercapital.com Michael Collins, Managing Director mcollins@vergercapital.com (336) 934-4145 101. Verus Advisory, Seattle, WA \$4bn discretionary assets \$655bn advisory Shelly J. Heier, President & Senior consultant sheier@verusinvestments.com (206) 622-3700 102. Wespath Institutional, Glenview, IL \$4.4bn discretionary assets T. Joseph Halwax, Managing Director Institutional Services jhalwax@wespath.org (847) 866-4307 103. Willis Towers Watson, Chicago, IL \$163bn discretionary assets Nimisha Srivastava, Head of Investments, North America nimisha.srivastava@wtwco.com (704) 806-1652 Mark Calnan, Head of Investments, Europe mark.calnan@wtwco.com 44 (0) 207 170 2819 104. Wilshire Advisors, Santa Monica, CA \$21.4bn discretionary OCIO assets \$1.3 trillion advisory Nancy Arias, Sr. Associate, Business Development narias@wilshire.com (310) 260-6712 cell

104 Firms - \$3.4 Trillion AUM